

Budget 2009

Westfield Community Association Network (WeCAN)
September 30, 2008

Presentation Outline

- 2009 Budget Timeline
- Perspective/Comparisons
- Taxation Historical Review
- Process Review
- Budget Highlights
- 2008 Budget versus 2009 Budget
- Questions and Answers

2009 Budget Timeline

▶ April 28, 2008

- Department Head Pre-Budget Meeting
- Discussed Provision for Expenses and Salary Submissions

▶ May 19, 2008

- Deadline for Department Heads to Submit Detailed Expenses for all Line Items
- Solicited Salary Requests from Department Heads

▶ June 2, 2008

- Deadline for Department Heads to Submit Salary Requests

▶ June 6, 2008

- Preliminary Budget Meeting with City Council Budget Committee (Councilors: Dippel, Kingshill, and T. Smith)

2009 Budget Timeline *continued*

- August 11
 - Budget Introduction
- September 8
 - Budget Public Hearing
- September 22
 - Budget Adoption Consideration
- December 1
 - Last Date to Adopt Budget per Department of Local Government and Finance

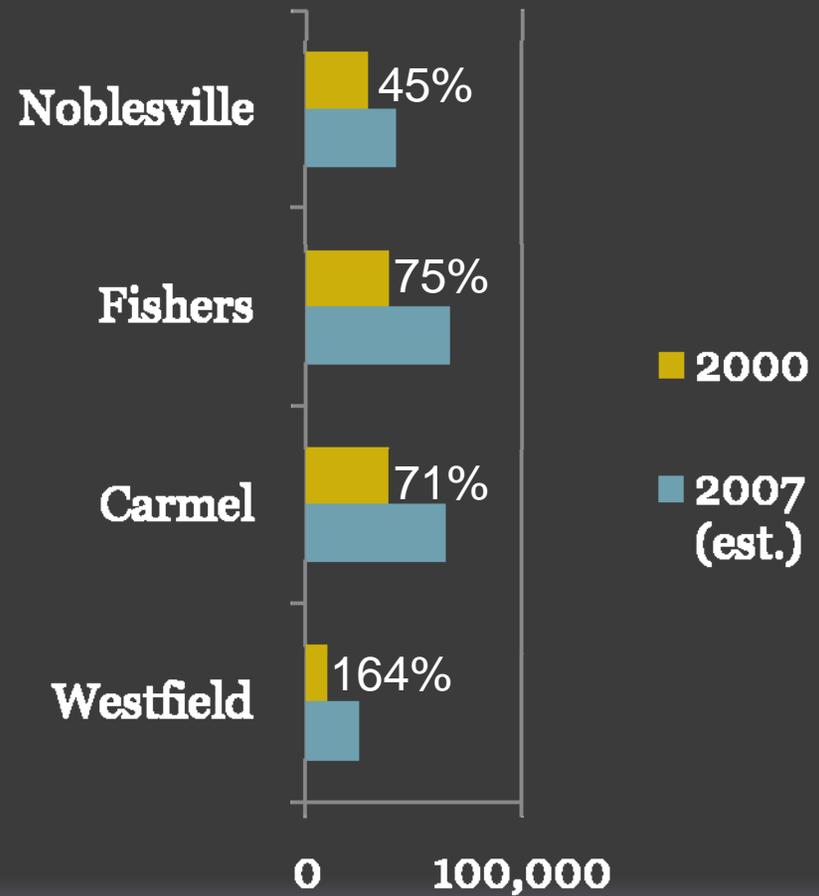
Perspective/Comparisons

- Population Data
- Assessed Valuation Growth
- Property Tax Breakdowns
- Per Capita Spending Comparisons
- General Fund Comparisons
- Public Safety Statistics
- Total Employee Comparisons

Population Data

	2000	2007 (est.)	Increase
Noblesville	28,590	41,561	45%
Fishers	37,835	66,080	75%
Carmel	37,733	64,400	71%
Westfield	9,293	24,500	164%

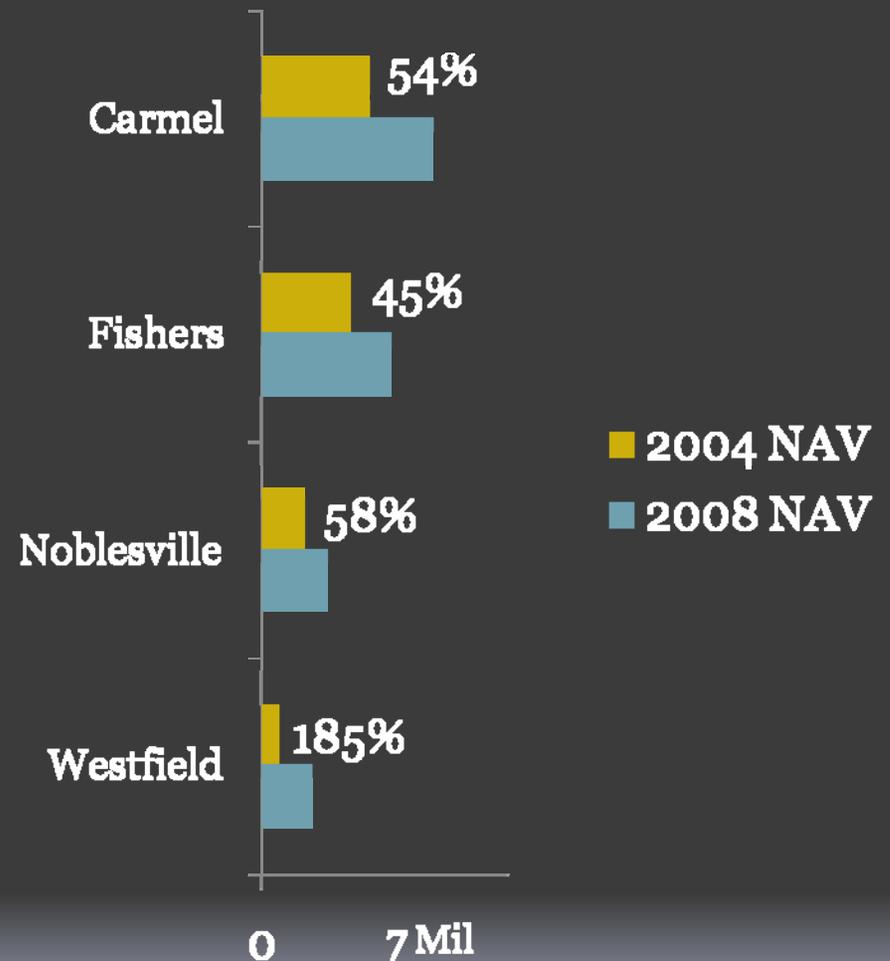
Population Increases 2000-2007



Source: Hamilton County Alliance and US Census Bureau 2000 and 2007

Assessed Valuation Growth

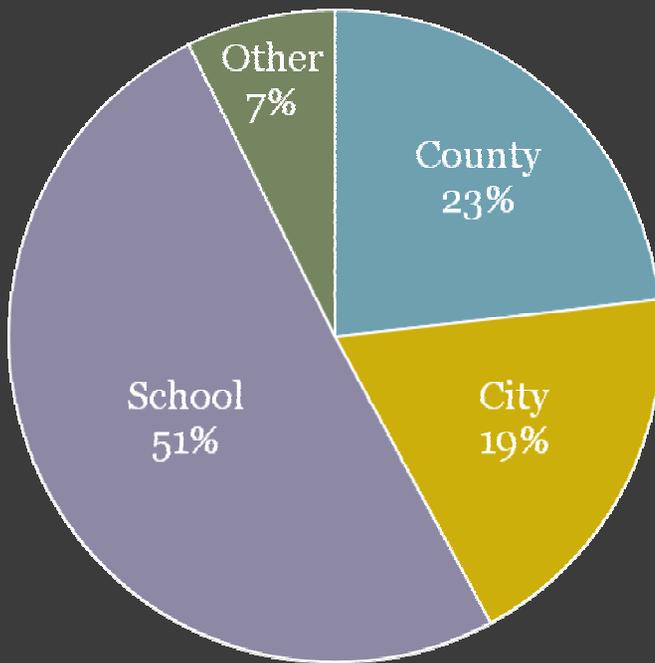
	2004 NAV	2008 NAV	Increase
Noblesville	1,734,695,408	2,673,107,086	54.1%
Fishers	3,593,435,026	5,222,055,265	45.3%
Carmel	4,384,389,060	6,936,589,520	58.2%
Westfield	721,187,440	2,057,307,423	185.3%



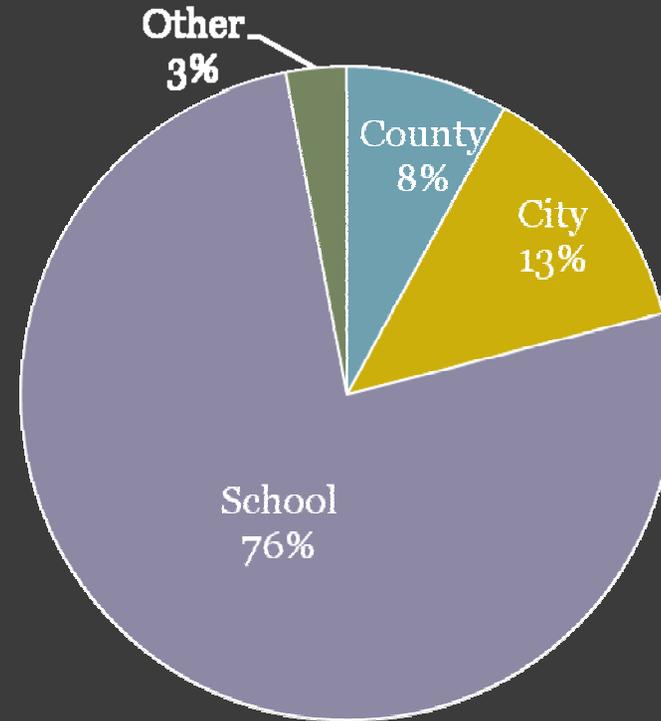
Source: DLGF 2004, 2008

2007 Property Tax Breakdowns

Average Across the State



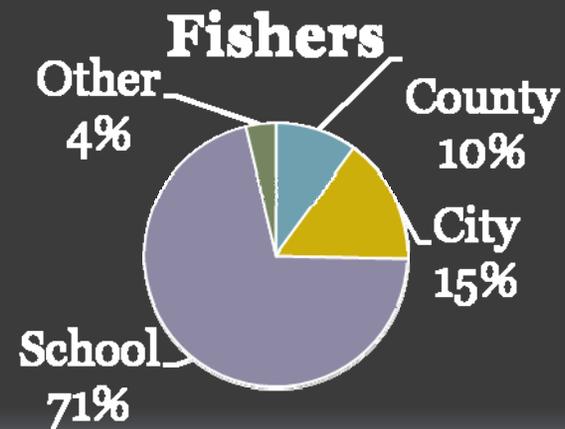
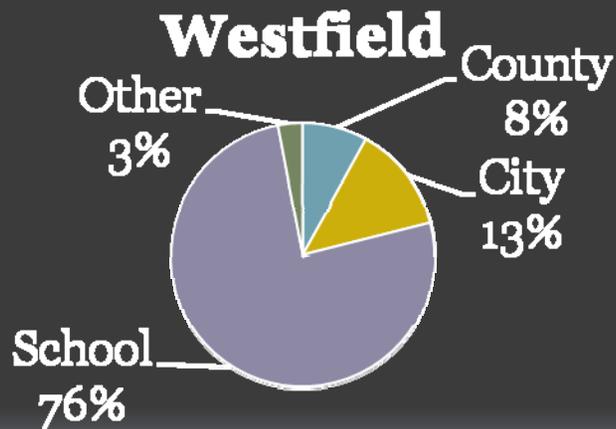
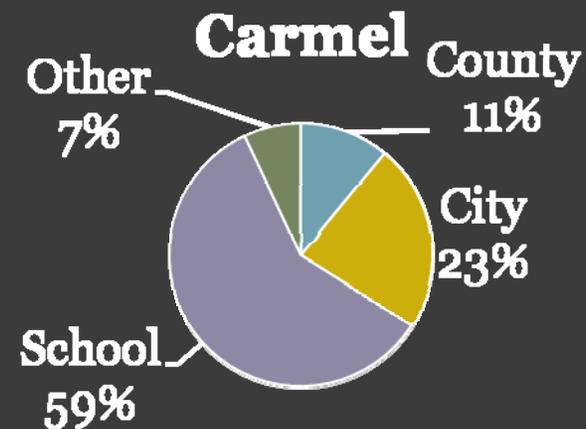
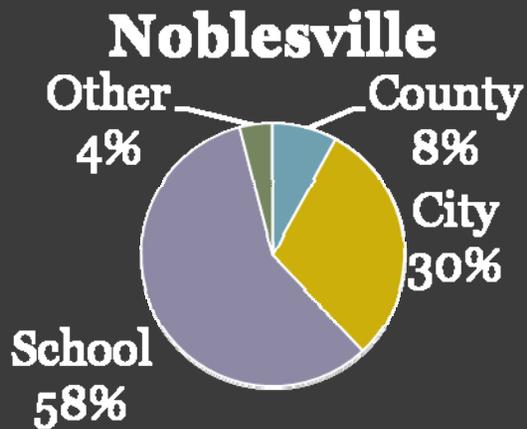
Westfield



Source: DLGF 2007

2007 Property Tax Breakdowns

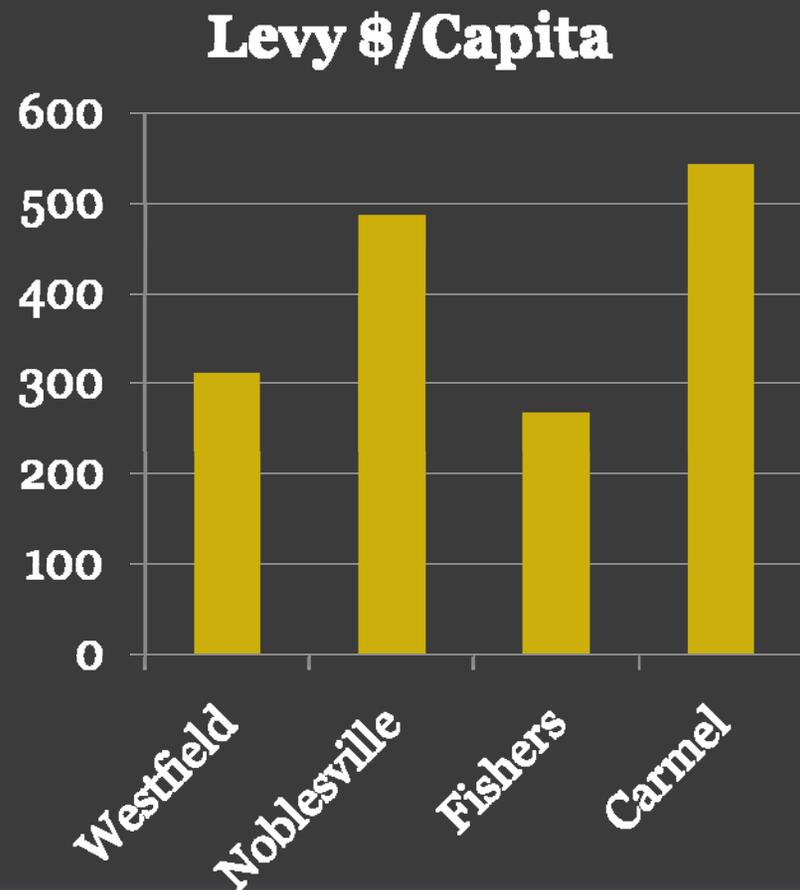
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Source: DLGF 2007

Levy Dollars per Capita

	Westfield	Noblesville	Fishers	Carmel
City Tax Rate/100 NAV	.3700	.7814	.3376	.5033
NAV (Billions)	2.057	2.673	5.222	6.937
Levy (Millions)	7.6 5.8	20.2	17.6	34.9
Population (2007 est.)	24,500	41,561	66,080	64,400
\$/Capita	\$310 \$237	\$486	\$266	\$542

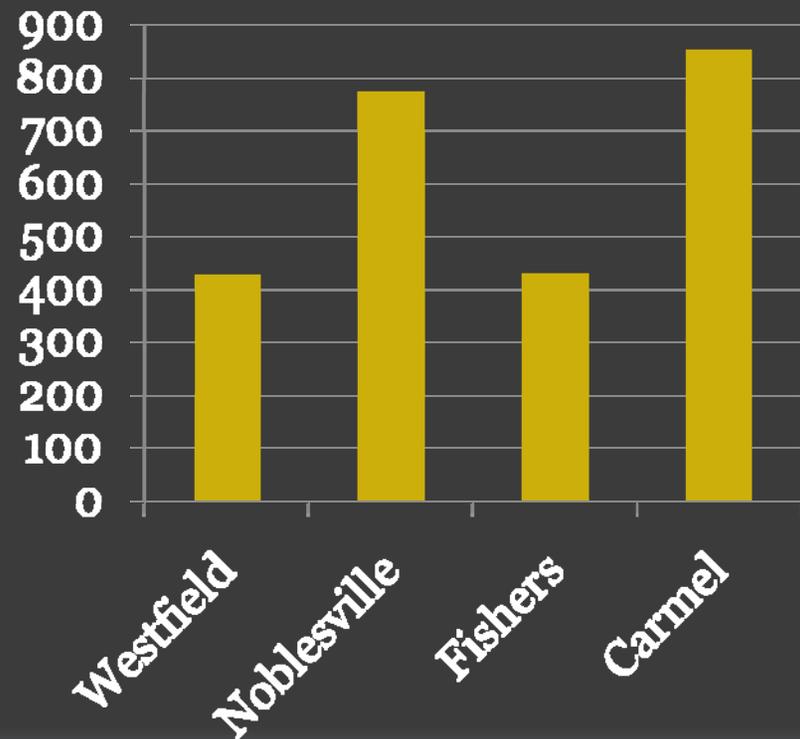


Source: DLGF 2008

Levy & COIT Dollars per Capita

	Westfield	Noblesville	Fishers	Carmel
COIT (Millions)	2.786	11.878	10.669	19.904
Levy (Millions)	7.6 5.8	20.2	17.6	34.9
Population (2007 est.)	24,500	41,561	66,080	64,400
\$/Capita	\$424 \$350	\$772	\$428	\$851

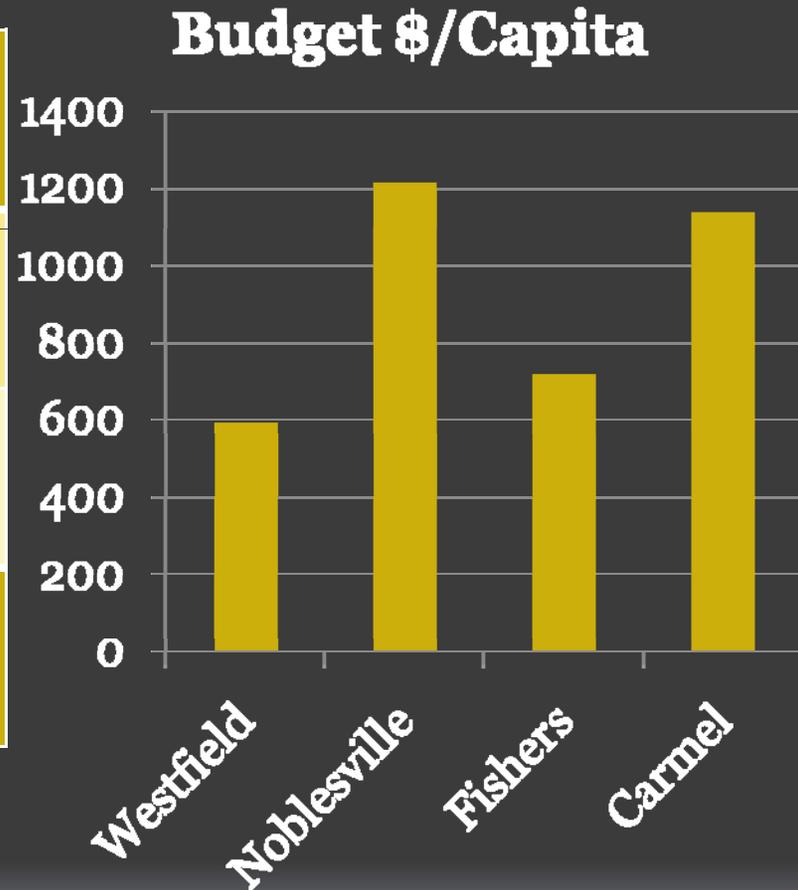
Levy and COIT \$/Capita



Source: DLGF 2008

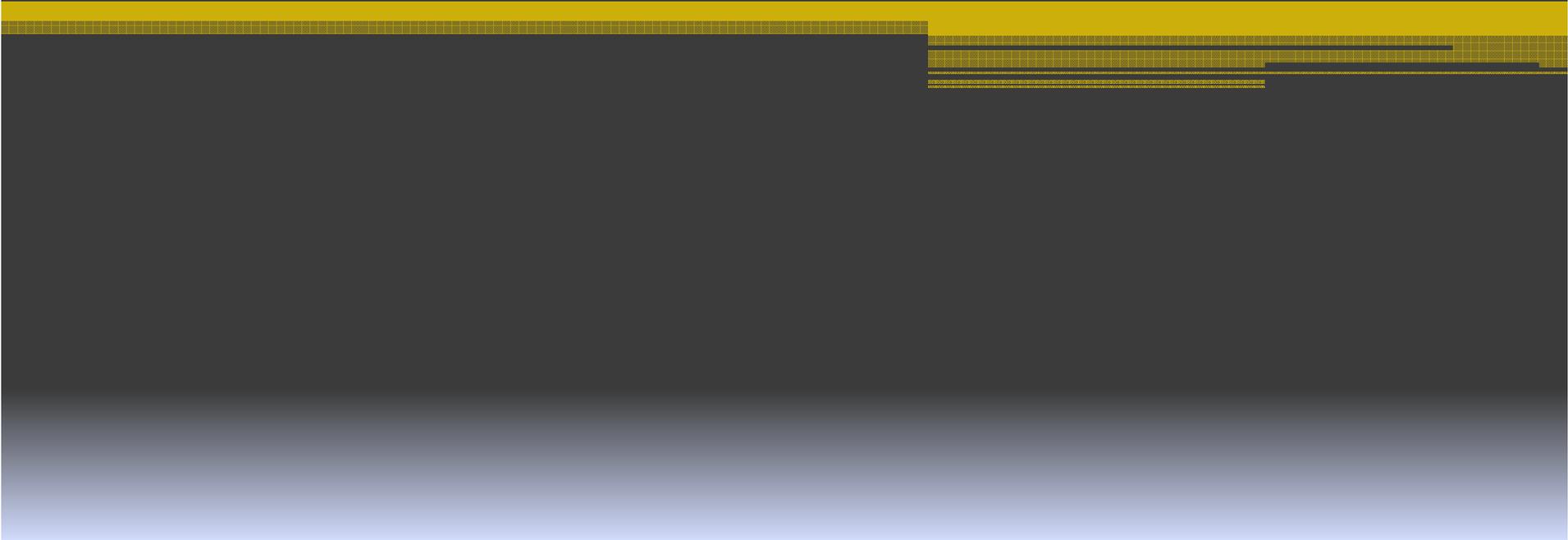
Total Certified Budget as Filed with the DLGF Dollars per Capita

	Westfield	Noblesville	Fishers	Carmel
Total Budget	14,472,995	50,303,652	47,213,409	72,952,416
Population (2007 est.)	24,500	41,561	66,080	64,400
\$/Capita	\$591	\$1,210	\$714	\$1,133



Source: DLGF 2008

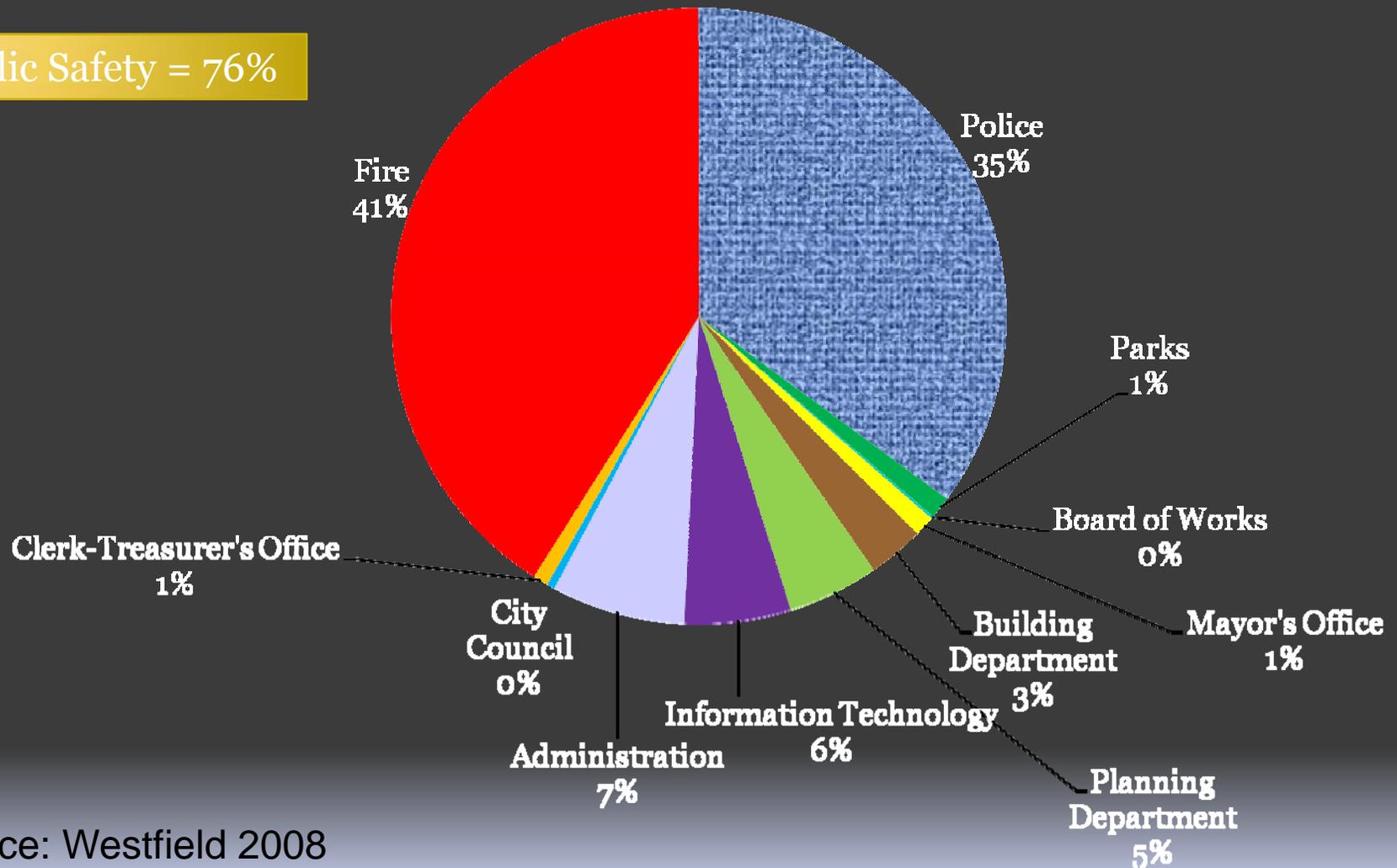
General Fund by Department



City of Westfield

2008 Total General Fund and Fire Budget: \$11,383,594

Public Safety = 76%

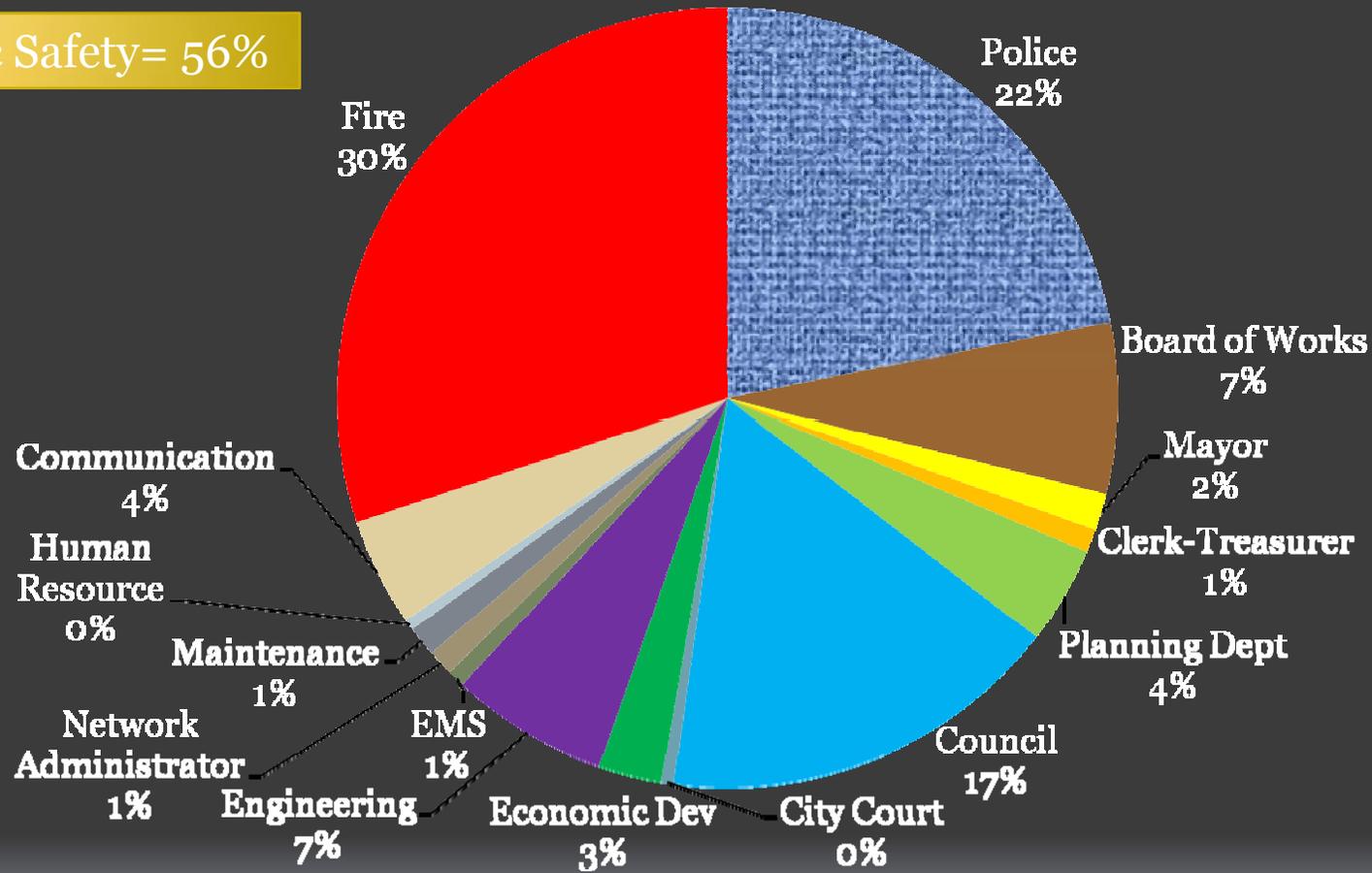


Source: Westfield 2008

City of Noblesville

2008 Total General Fund Budget: \$37,550,268

Public Safety= 56%

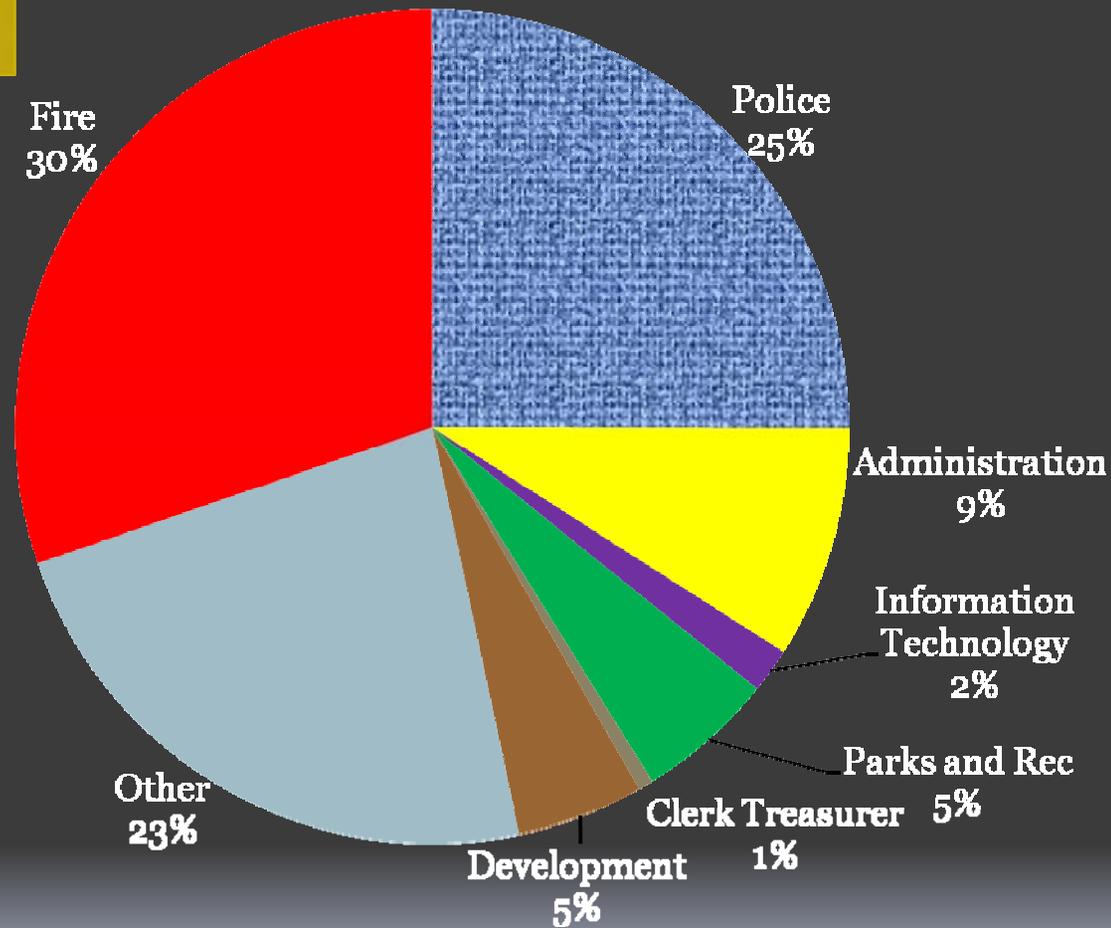


Source: Noblesville 2008

Town of Fishers

2008 Total General Fund Budget: \$44,530,106

Public Safety= 55%

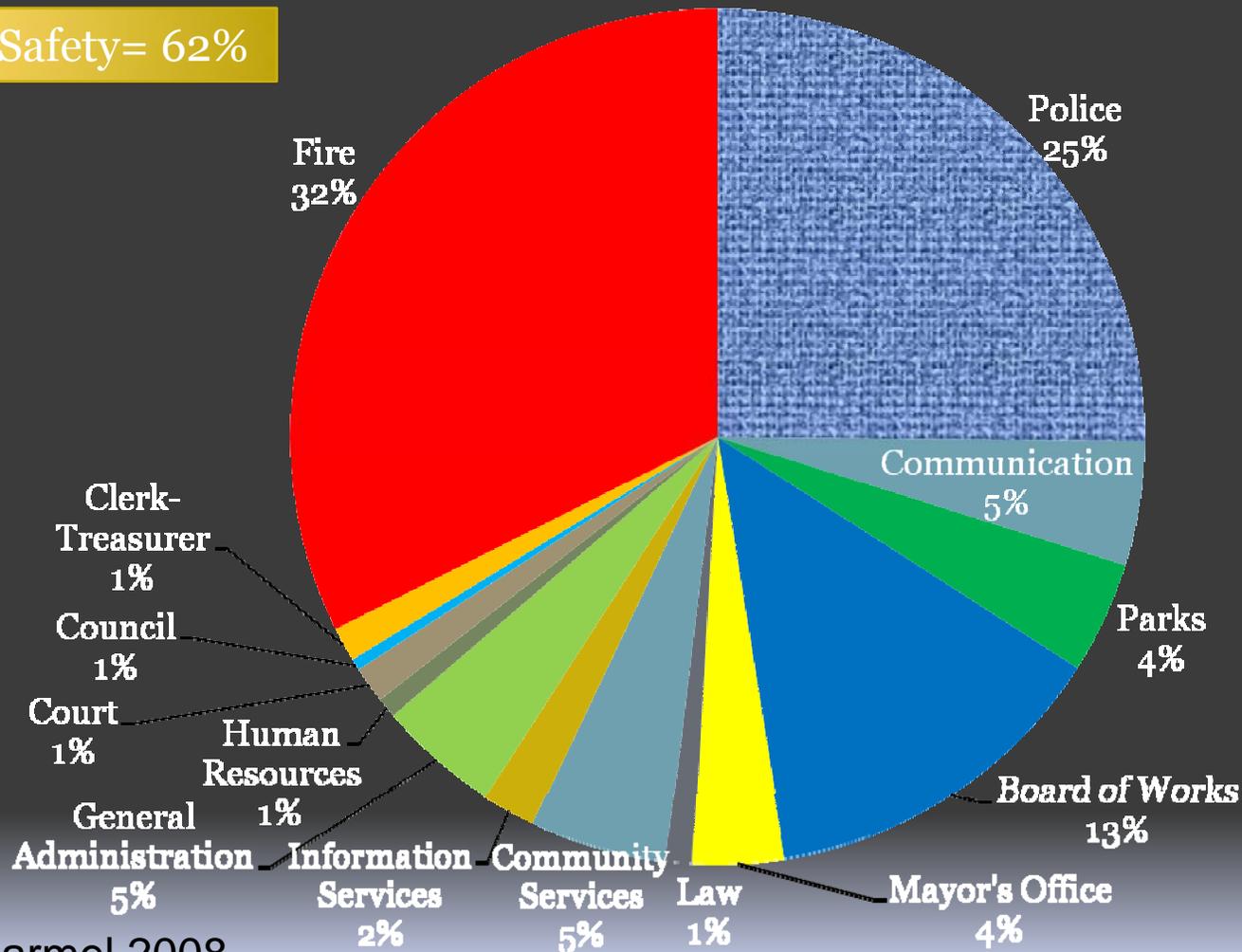


Source: Fishers 2008

City of Carmel

2008 Total General Fund Budget: \$56,171,981

Public Safety= 62%

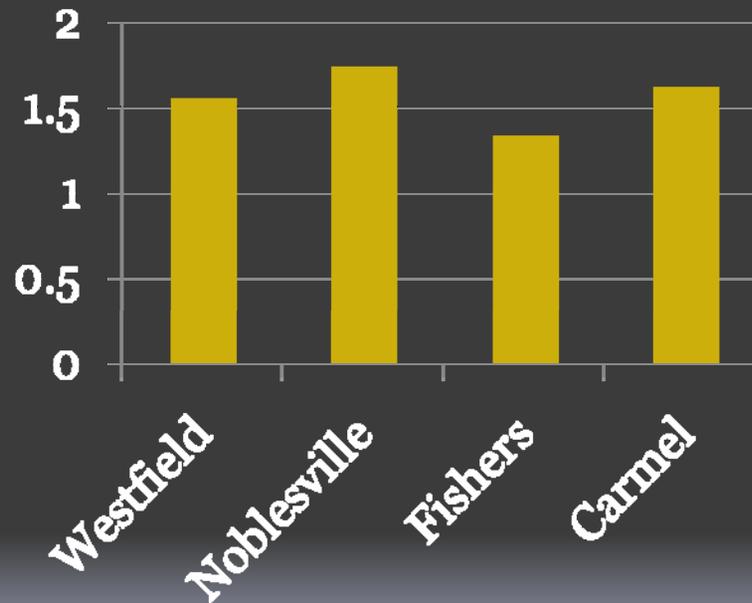


Source: Carmel 2008

Public Safety Statistics - Police

	Westfield	Noblesville	Fishers	Carmel
Police Officers Per Thousand Population	1.55	1.73	1.33	1.61

**Police Officers Per
1,000 Population**

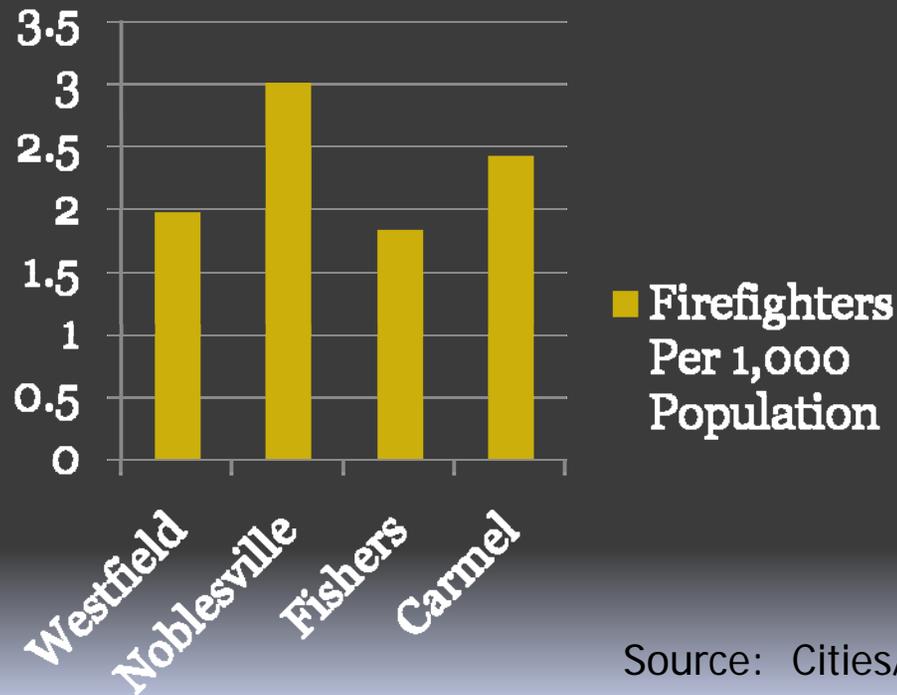


Source: Cities/Towns August 2008

Public Safety Statistics - Fire

	Westfield	Noblesville	Fishers	Carmel
Firefighters Per 1,000 Population	1.96	3.00	1.82	2.41

Firefighters Per 1,000 Population



Source: Cities/Towns August 2008

Total Employees Comparison

- Total Number of Employees per Thousand Population

	Westfield	Noblesville	Fishers	Carmel
Employees per Thousand Ratio	7.51 *4.16	9.02**	5.48***	9.27

* Westfield adjusted rate if no water and sewer utility

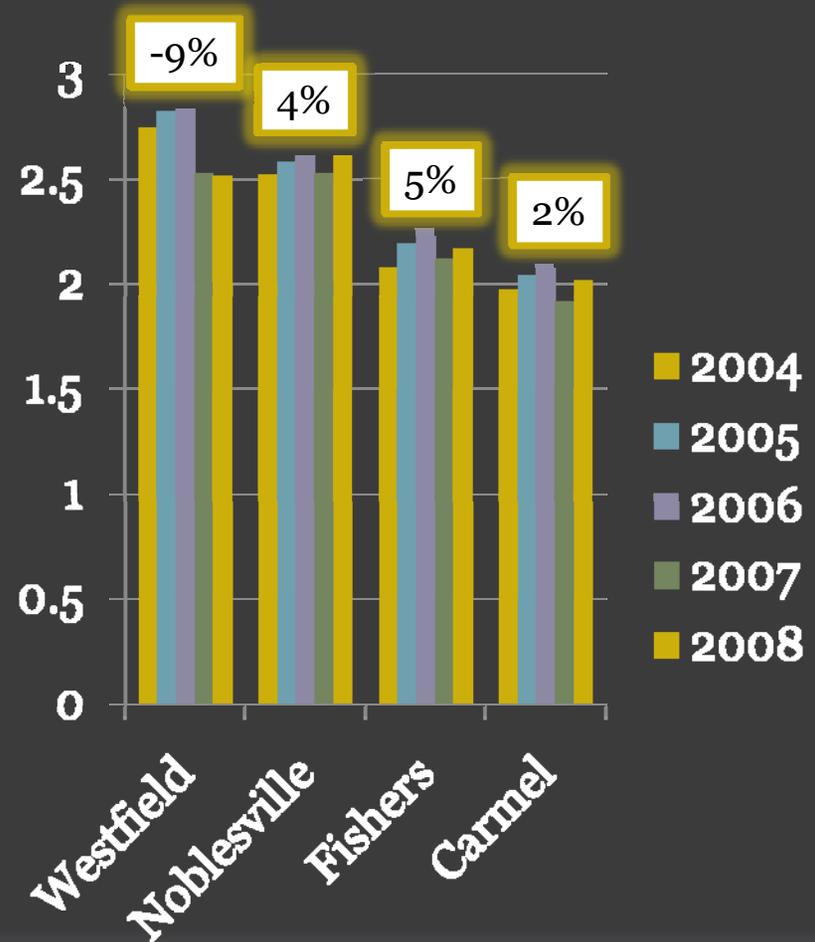
** Noblesville doesn't operate a water utility as part of local government services

*** Fishers doesn't operate a water utility as part of local government services and the majority of the sewer system is operated by a private utility (Hamilton Southeastern Utility)

Total Tax Rate History

2004-2008

	Westfield	Noblesville	Fishers	Carmel
2004	2.7416	2.5113	2.0688	1.9670
2005	2.8154	2.5719	2.1848	2.0317
2006	2.8376	2.6131	2.2599	2.0920
2007	2.5208	2.5201	2.1123	1.9121
2008	2.5089	2.616	2.1640	2.0090
Percent Change	(8.5%)	4.1%	4.9%	2.1%

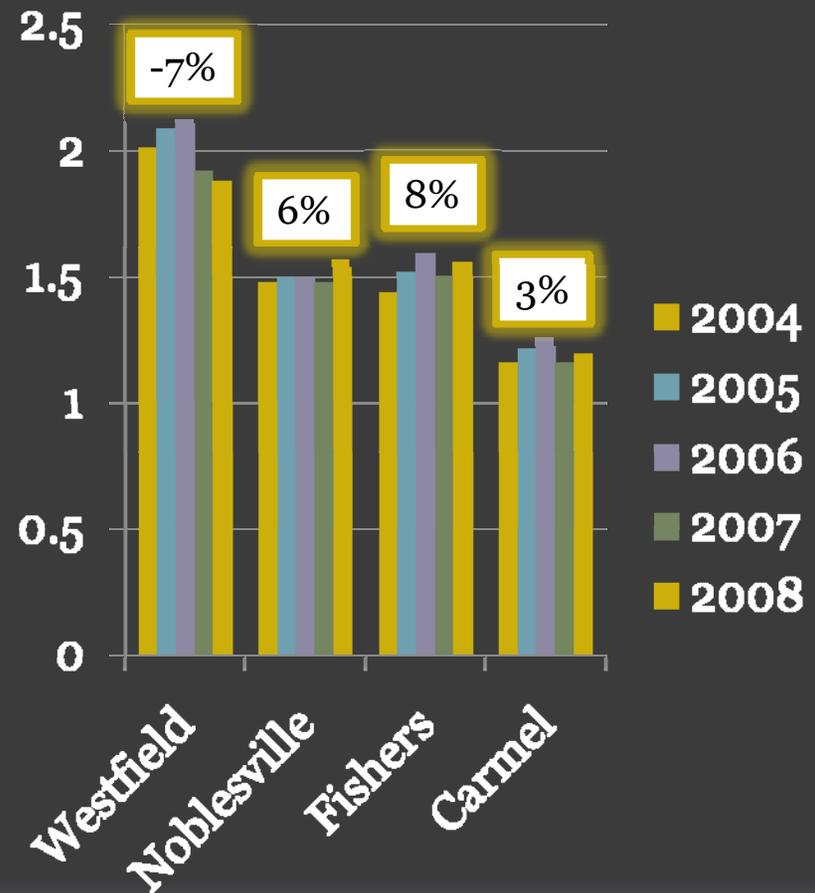


Source: DLGF 2004-2008

School Tax Rate History

2004-2008

	Westfield	Noblesville	Fishers	Carmel
2004	2.0100	1.4721	1.4323	1.1548
2005	2.0869	1.4928	1.5146	1.2103
2006	2.1189	1.4946	1.5904	1.2601
2007	1.9161	1.4703	1.4990	1.1519
2008	1.8799	1.5660	1.5514	1.1895
Percent Change	(6.5%)	6.4%	8.3%	3%

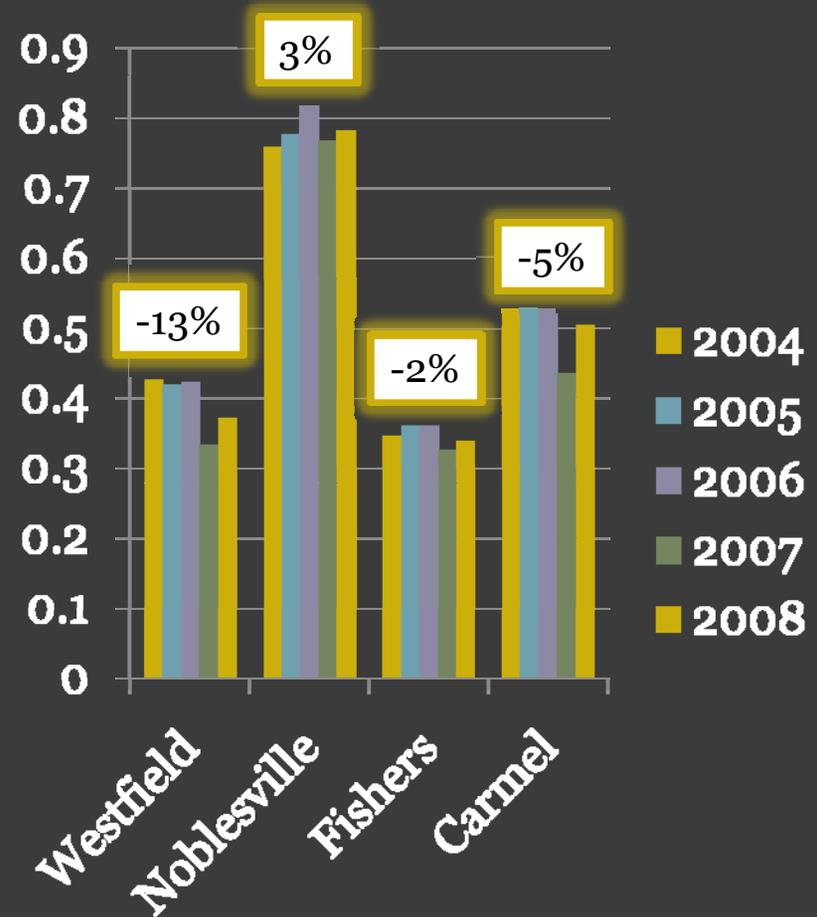


Source: DLGF 2004-2008

City Tax Rate History

2004-2008

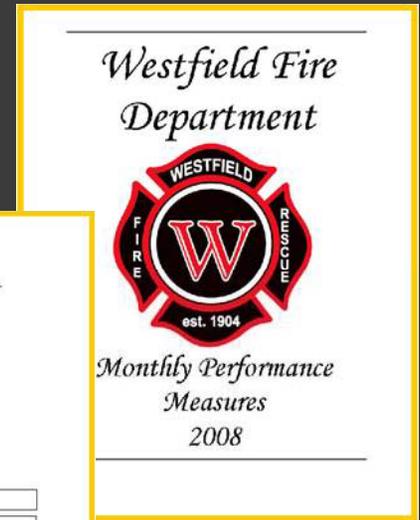
	Westfield	Noblesville	Fishers	Carmel
2004	.4250	.7571	.3440	.5284
2005	.4175	.7770	.3592	.5299
2006	.4204	.8189	.3592	.5282
2007	.3322	.7670	.3234	.4329
2008	.3700	.7814	.3376	.5033
Percent Change	(12.9%)	3.2%	(1.9%)	(4.8)



Source: DLGF 2004-2008

Budget Process Review

- Accountability
 - Operating Letters
 - Performance Metrics
 - Performance Evaluations
- Cost Cutting Measures
 - Innovation (technology)
 - Savings (quotes and bids)
 - Avoidance (warranty or coupon)
- Integrity
- Zero Based Budgeting



PRIVATE AND CONFIDENTIAL

City of Westfield

 Annual Performance & Development Review

Associate Name: Position Title:
 Department: Division:
 Performance Period: From: To: Date assigned to current position:

Local governments announce purchasing agreements

Provided by Lacey Everett
 Posted: September 25, 2008



Mayor Greg Ballard today joined Westfield Mayor Andy Cook and other local leaders throughout the area to announce the formation of the Central Indiana Purchasing Alliance (CIPA), a collaboration of local governments throughout Central Indiana that will share purchasing agreements for certain commodities in an effort to leverage greater purchasing power, streamline government, and reign in local spending.

2008 Cost Savings Report All Departments

Department	Savings	Innovation	Cost Avoidance	Grants	2008 Annual Savings
Administration	\$ 1,248	\$ -	\$ 17,693		\$ 18,941
Community Development	\$ 2,769	\$ 5,160	\$ -		\$ 7,929
Economic Development	\$ -	\$ -	\$ 355		\$ 355
Fire	\$ 9,249	\$ 17,192	\$ 28,601		\$ 55,042
IT	\$ 2,400	\$ 7,360	\$ 2		\$ 9,762
Parks	\$ 11,557	\$ -	\$ 11,350	\$ 1,725,000	\$ 1,747,907
Police	\$ 12,047	\$ 6,300	\$ 31,844	\$ 4,900	\$ 55,091
Public Works	\$ 154,426	\$ 3,709	\$ 32,067		\$ 188,587
Total	\$ 193,696	\$ 39,721	\$ 121,913		\$ 2,083,614

Budget Highlights

(Changes 2008-2009)

Description

Salary Increases of 4% Citywide

Longevity Pay Citywide

401A Matching from 3% to 4% with current 60% Participation

EMT 457B Contribution from 3% to 13%

Civilian PERF from 9.5% to 9.75%

5 Firefighters Budgeted for 1/2 year in 2008 (extra 1/2 year in 2009)

3 Firefighters to start in July 2009 (1/2 year in 2009)

3 Police Officers Budgeted for 1/2 year in 2008 (extra 1/2 year in 2009)

3 Police Officers to start in July 2009 (1/2 year in 2009)

2 Clerk Treasurer Positions

3 Positions no Longer Funded (1 IT staff position, 2 Community Development positions)

Cost Savings to date

Estimated Total Cost of Budget Highlights

\$614,919

2008 Budget Advertisement

Fund Name	Budget Estimate	Maximum Estimated Funds to be Raised	Excessive Levy Appeals	Current Tax Levy
General	6,800,000	4,650,000	1,805,000	1,920,149
Debt Service	550,000	601,000	0	415,369
Bond # 2	160,000	200,000	0	124,362
Bond #3	220,000	255,000	0	110,682
LR&S	370,000	0	0	0
MVH	1,020,000	0	0	2,487
Fire	4,700,000	3,217,000	1,237,000	1,233,671
CCI	100,000	0	0	0
CCD	450,000	470,000	0	324,585
COIT Special Distribution	317,000	0	0	0
TOTAL	\$14,687,000	\$9,393,000	\$3,042,000	\$4,131,305

2009 Budget Advertisement

Fund Name	Budget Estimate	Maximum Estimated Funds to be Raised	Excessive Levy Appeals	Current Tax Levy
General	7,300,000	5,800,000	1,800,000	3,997,348
Debt Service	580,000	580,000	0	397,060
Bond # 2	175,000	175,000	0	117,267
Bond #3	300,000	300,000	0	131,668
LR&S	300,000	0	0	0
MVH	625,000	75,000	0	0
Fire	6,000,000	4,000,000	1,200,000	2,598,379
CCI	110,000	0	0	0
CCD	750,000	750,000	0	370,315
COIT Special Distribution	400,000	0	0	0
TOTAL	\$16,540,000	\$11,680,000	\$3,000,000	\$7,612,037

Change in Advertised Rates from 2008 to 2009

	Budget Estimate	Maximum Estimated Funds to be Raised	Excessive Levy Appeals	Current Tax Levy
TOTAL 2008	14,687,000	9,393,000	3,042,000	4,131,305
TOTAL 2009	16,540,000	11,680,000	3,000,000	7,612,037
Change	\$1,853,000	\$2,287,000	-\$42,000	\$3,480,732
% Change	12.62%	24.35%	-1.38%	84.25%

2008 Budget versus 2009 Budget Levied Funds

General Fund	2008 Actual	2009 Budget	% Difference
Mayor	122,603	28,924	(76.4%)
City Council	47,950	54,589	13.8%
Board of Works	14,800	200	(98.6%)
Administration	797,979	365,154	(54.2%)
Clerk Treasurer	91,029	169,713	86.4%
IT	634,958	499,276	(21.4%)
Parks	132,270	150,285	13.6%
CD-Planning	542,555	512,442	(5.5%)
CD-Building	335,075	199,708	(59.6%)
Police	3,995,058	4,416,058	10.5%
Economic Dev.	N/A	225,043	NA
General Fund Total	\$6,714,277	\$6,640,703	(1.1%)

2008 Budget versus 2009 Budget Levied Funds

Fund	2008 Actual	2009 Budget	% Difference
Fire Operating	4,669,317	5,433,201	16.4%
MVH	1,014,305	545,629	(46.2%)
LRS	364,485	287,752	(21.1%)
CCD	450,000	683,525	51.9%
CCI	66,606	67,000	.59%
Debt Service (PSB)	549,075	554,962	1.1%
Bond #2	154,258	154,725	0.3%
Bond #3	214,797	276,097	28.5%
Grand Total of Funds	\$14,137,120	\$14,643,594	3.6%

Questions?