

City of Westfield 2017 Budget Introduction

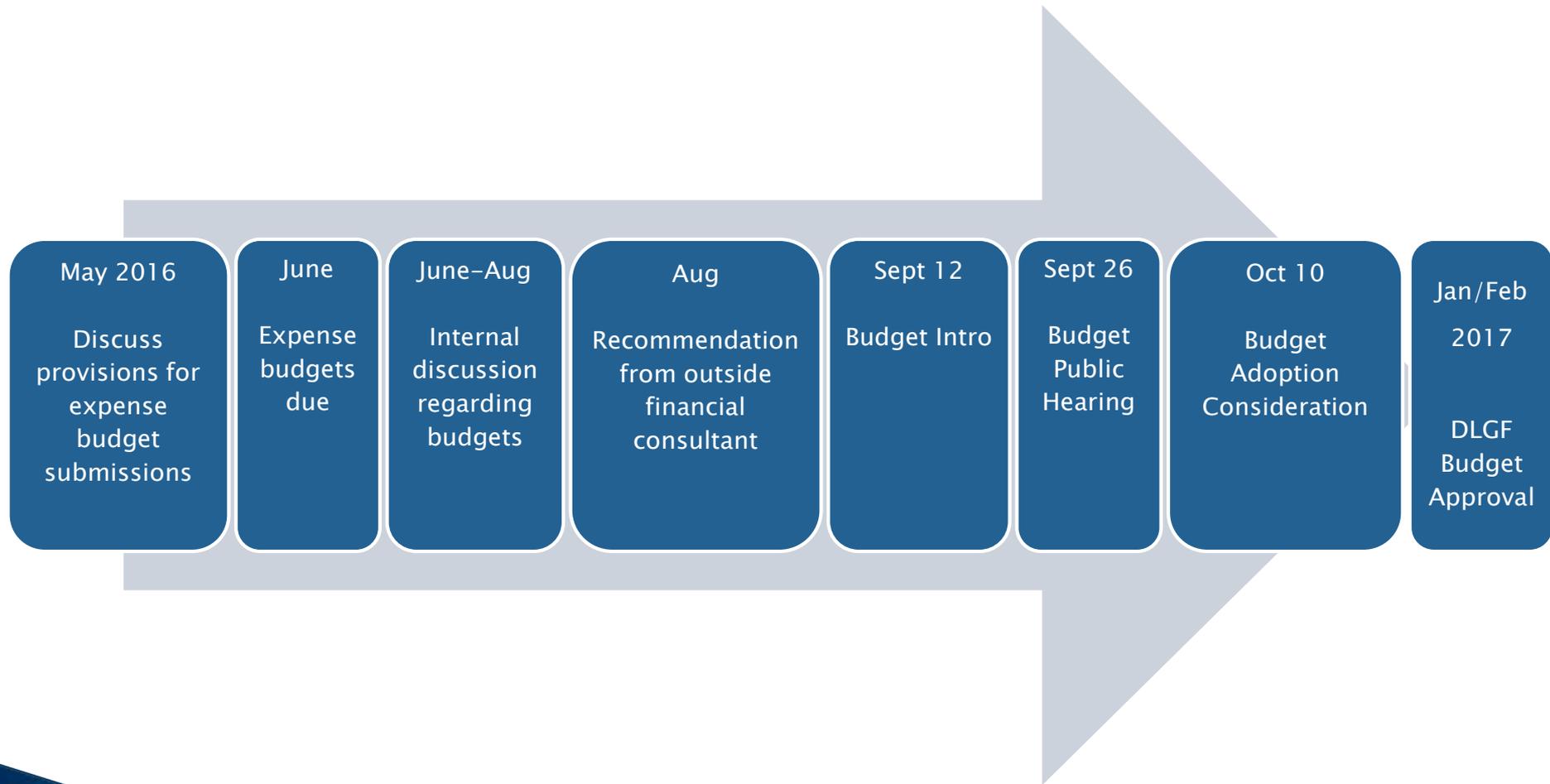
City Council Meeting
September 12, 2016



CITY OF

Westfield
INDIANA

2017 Budget Timeline



CITY OF

Westfield

*Destination Recreation:
Our Grand Future*

Our Goals

Safe City
Employee Engagement
Enhanced Infrastructure
Fiscal Responsibility
Excellence in Customer Relations

Our Values

Trust Growth
Family Integrity
Quality Creativity

Our Mission

"Redefining government by demonstrating integrity and fiscal stewardship while providing quality service to our community and creating a safe environment for growth, fostering partnerships, economic opportunities, and recreational activities."

PERFORMANCE MANAGEMENT CYCLE



2017 City Operational Budget

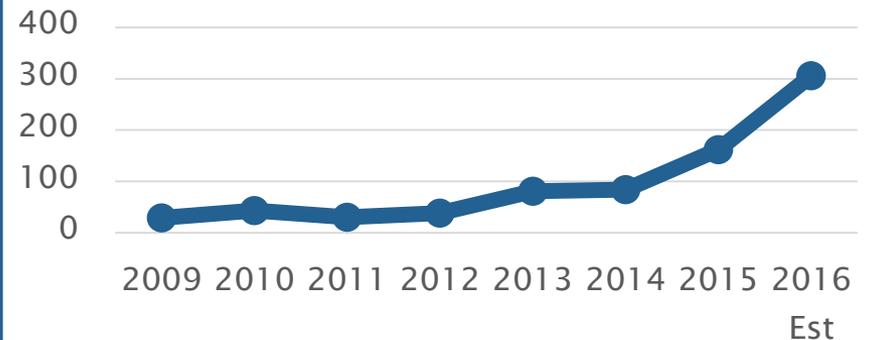
- ▶ Reflective of our Enterprise Strategic Priorities
- ▶ Reflective and responsive to delivering high-quality essential services (quality of life) expected by our citizens & visitors
 - Safe community
 - Safe & improving infrastructure
 - Streets, trails and other public spaces
- ▶ Reflective and responsive to the growth of the community
- ▶ Reflective and responsive to the fiscal realities and parameters of municipal budgeting set-forth by the Indiana Department of Local Government and Finance (DLGF)
- ▶ Maintaining a stable and/or declining tax rate

Economic and Community Development

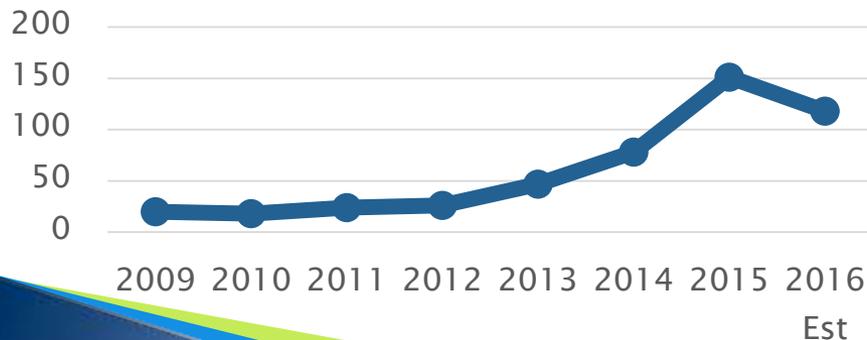
Growth Indicator(s)



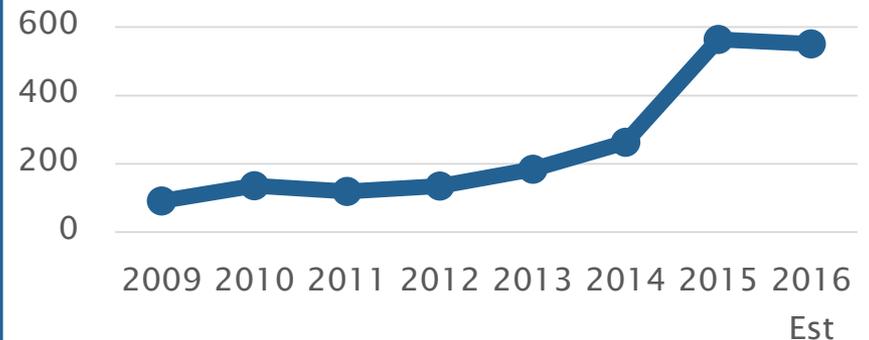
Total Est. Value of Permits Issued (\$Mil)



Advisory Plan Commission Filings

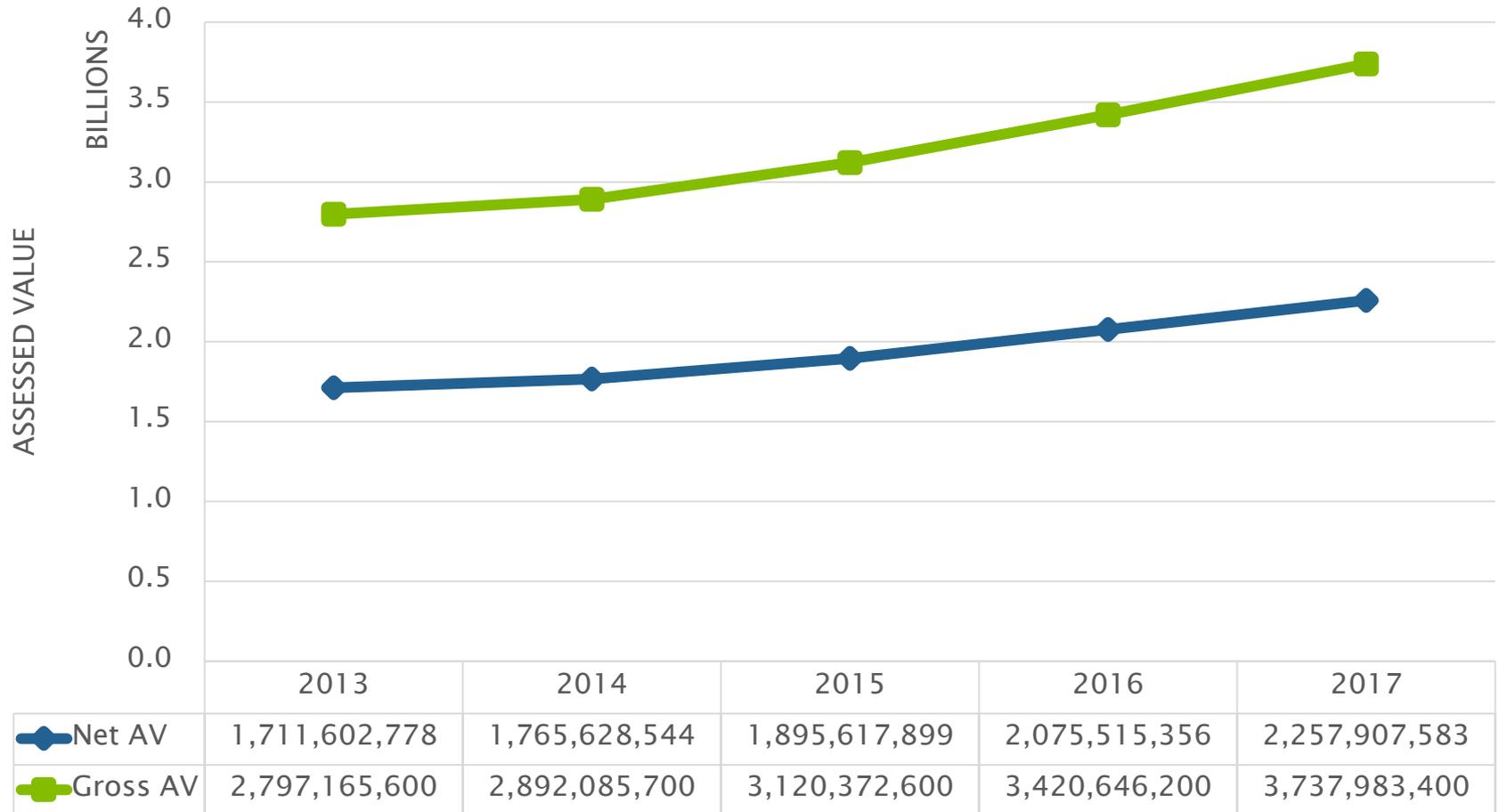


Single-Family New Home Start Permits



Westfield Assessed Value Trend

9% increase 2015–2016 and 2016–2017



Net Assessed Value is the total value (Gross AV) minus any deductions

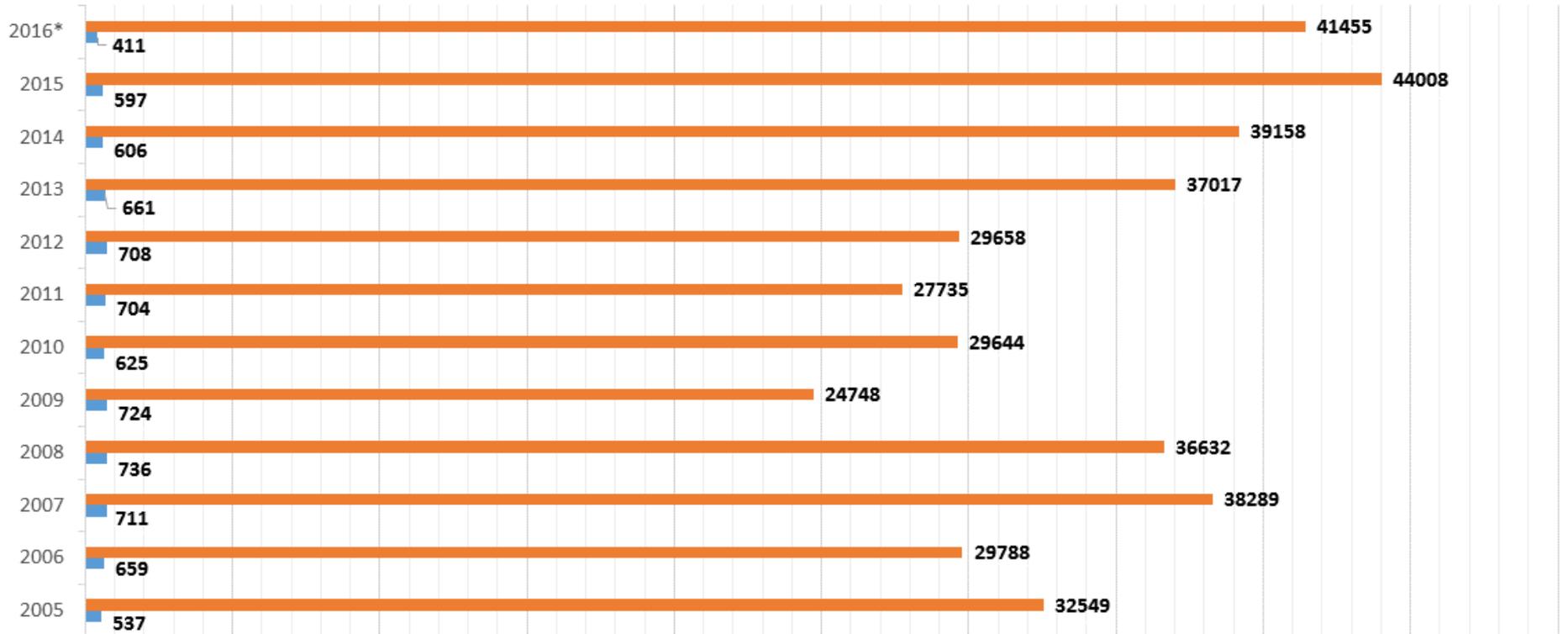
2016 Special Census Data

- ▶ 22.6% increase from 2010 Census
- ▶ Population increased by 6,786
- ▶ \$306k annually 2018–2021
 - State revenues are currently \$45.11 per capita x 6,786
 - 2017 and 2022 are partial years estimated at 171k
- ▶ Total Revenue Projection \$1.5M – \$.5M cost = \$1 Million return on investment

2017 City Operational Budget Public Safety Service Demand (Police)

Comparison of UCR Crimes Reported to Calls for Service

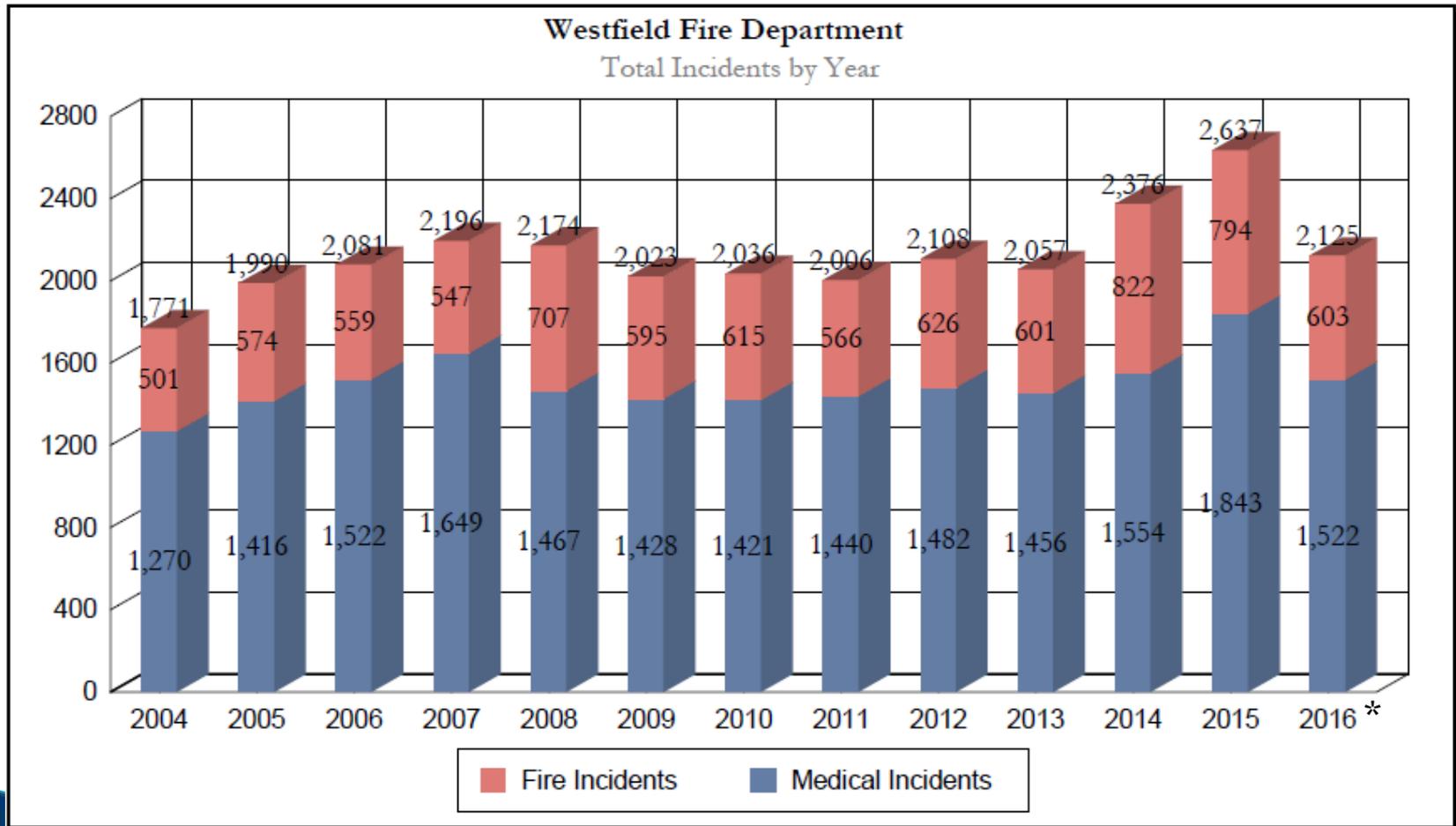
■ Total Calls for Service ■ Total UCR Reported Crimes



*2016 through end of August 2016

Public Safety Service Demand (Fire)

Medical Incidents account for over 70% of Calls for Service

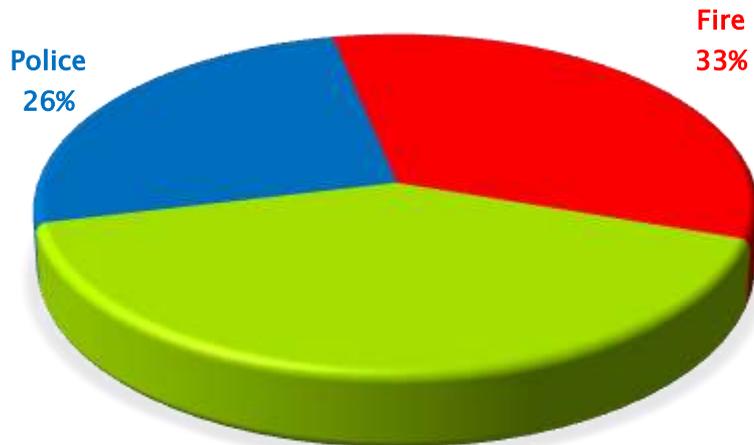


*2016 through end of August 2016

General Fund and Fire Fund

2016 ADOPTED BUDGET

Public Safety is 59% of the operational budget



Other Departmental Operations (Administration, Streets, IT, Economic and Community Development, Parks, Clerk Treasurer, Mayor, City Council, BOW)
41%

2017 PROPOSED BUDGET

Public Safety is 59% of the operational budget



Other Departmental Operations (Administration, Streets, IT, Economic and Community Development, Parks, Clerk Treasurer, Mayor, City Council, BOW)
41%

2017 Revenue Estimates for Property Tax Impacted Funds

Department of Local Government Finance Funds	Source	Estimated Amount
<ul style="list-style-type: none"> • General • Fire • MVH • CCD • Public Safety • Building • Debt • Service • GO Bonds • Rainy Day • CCI • LRS 	<i>Property Taxes</i> <u><i>Tax Cap Loss included in Property Tax</i></u>	<i>\$18.7M</i> <u><i>-\$3.8M</i></u>
	Net Property Tax (44%)	\$14.9M
	Local Option Income Tax (formerly COIT) (32%)	\$10.7M
	Miscellaneous Revenue: (19%) Food and Beverage; Building Permits; Excise Taxes; Cigarette Tax; Motor Vehicle Highway; Local Road and Street; Ambulance Fees; etc.	\$6.5M
	Scheduled Cash Draw (4%)	\$1.5M
	Estimated Total	\$33.6M



Property Tax Impacted Funds

	2016	2017	Change 2016-2017
Revenues: Total Levied Funds without Tax Cap	31,689,897	33,551,731 (Form 1, 2, 3)	\$1,861,834 (6% increase)
Expenses: Total Levied Funds without Tax Cap	29,876,373	33,134,379 (Form 3 Total)	\$3,258,006 (11% increase from 2016)
Revenues: Total Levied Funds with Tax Cap	35,165,139	37,395,146 (Form 2 and Form 3)	\$2,230,007 (6% increase from 2016)
Expenses: Total Levied Funds with Tax Cap	34,100,588	36,977,794 (Form 1 Total)	\$2,877,206 (8% increase from 2016)

Form 1: Expense Detail
 Form 2: Misc. Revenues
 Form 3: Notice to Taxpayers

Expense Change 2016 to 2017

General Fund	2016 Approved Budget	2017 Proposed Budget
Police	6,325,540	6,792,755
Streets/PW	2,770,845	2,955,485
Administration, Communications, Customer Service, Human Resources	2,385,135	2,384,890
Informatics	1,826,795	1,849,830
Economic and Community Development	1,271,170	1,265,745
Parks	863,595	905,810
Clerk Treasurer	711,505	743,680
Mayor	159,860	168,585
City Council	150,515	151,075
Board of Works	2,265	2,265
Debt Service (2011 and 2012 COIT Consolidation)		1,989,445
Tax Cap Loss	2,032,775	2,134,415
Total	18,500,000	21,343,980

Other Funds	2016 Approved Budget	2017 Proposed Budget
Fire	8,300,000	8,141,335
Motor Vehicle Highway	1,815,000	1,937,000
Cumulative Capital Development	844,430	844,430
Bond #4 (2015)	700,000	685,642
Bond #5 (2016)		548,500
Debt Service (PSB)	546,000	548,500
Local Road and Street	465,000	465,500
Bond #3 (2005)	453,718	455,907
Rainy Day	250,000	250,000
Cumulative Capital Improvement	35,000	48,000
Tax Cap Loss	2,191,440	1,709,000
Total	15,600,588	15,633,814

2017 Personnel Expenses

Assumptions

- ▶ Cost of Living
 - 2% increase
- ▶ Discretionary Performance Stipends
- ▶ No increase in Health budgeted – Plan modifications to mitigate expected increase

Additional FT Personnel

- ▶ 2 Patrol Officers (Police)
- ▶ Deputy Chief of Administration (Fire)
- ▶ Laborer (PW)
- ▶ Encroachment Inspector (PW)
- ▶ Engineer (PW)

Paid out of Stormwater Funds

- ▶ Project Foreman
- ▶ Infrastructure Inspector
- ▶ Customer Service Rep

2017 Budget Operational Expenses

Expense Projections

- ▶ Electricity, Gas/Heat, Property Insurance
 - 8–10% increase over 2015 actual
- ▶ Other nondiscretionary expenses

Expense Changes

2011 and 2012 COIT BAN was consolidated. Debt Service payment of \$1.9M to be paid out of the General Fund in 2017 with LOIT revenue.

Questions?



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